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Last update: May 03 - 2023

<p>Level 1 Masterbrand</p>	<p>Market facing logo:</p> 			<p>Institutional logo:</p> 		
<p>Level 2a Org. principle: Impact</p>	<p>Framework to organize Aramco's offerings</p> <p>POWERING TODAY</p>			<p>INNOVATING FOR TOMORROW</p>		<p>DRIVING PROGRESS</p>
<p>Level 2b Areas of Focus</p>	<p>Production, power + refining</p>			<p>Research + Investment</p>		<p>Societal partnerships + programs</p>
<p>Level 3 Descriptors</p>	<p>Major businesses that represent key capabilities of the Aramco portfolio</p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;"></div> <div style="text-align: center;"></div> <div style="text-align: center;"></div> <div style="text-align: center;"></div> <div style="text-align: center;"></div> <div style="text-align: center;"></div> <div style="text-align: center;"></div> </div>					
<p>Level 4 Sponsorship</p>	<p>Sponsorship activities amplifying overall brand exposure</p> <p>F1, Dakar ICC, IPL, CBA:  </p> <p>Golf:  </p>					
<p>Level 5 Sub-brands</p>	<p>Products and services that are offered or sold as sub-brand</p> 					
<p>Level 6 Co-brands</p> <p>Click on each logo to know more</p>	<p>Entities that exist in partnership with Aramco - Masterbrand and non-owned co-brand work together in partnership</p>  <p>Partnership in aviation fuel</p>					
<p>Level 7 Product/Tech</p> <p>Click on each logo to know more</p>	<p>Branded go-to-market products and services that are offered or sold</p>   					
<p>Level 8 Endorsed brands</p> <p>Click on each logo to know more</p>	<p>Association aids competitiveness or differentiation: equal or more association is built to the endorsement brand, with equity transferred from endorsed brand to Masterbrand</p> 					      
<p>Level 9 Standalone brands</p> <p>Click on each logo to know more</p>	<p>Separate entities without any direct linkage to masterbrand; separation due to legal or contextual considerations</p> <p>Whole or majority:</p>             <p>50% or minority:</p>            					

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aramco**DURA**[®]

About:

The aramcoDURA base oils help keep automotive and industrial engines moving, meeting the exacting requirements of today's modern automotive and industrial engines.

Key product properties:

- API Group I
- Consistent quality from a single source of crude oil
- Excellent dispersant qualities and additive compatibility
- Major applications : Industrial, Marine and mid-tier Automotive



aramcoPRIMA®

About:

The aramcoPRIMA API Group II base oils give you the power to formulate the majority of automotive and industrial lubricating oils for heavy duty diesel engine oils, as well as driveline oils, industrial hydraulic and turbine oils.

It also offers process oils which are derived from our Group II processing stream but are not classified as API Group II oils.

Key product properties:

- API Group II
- High purity suitable for process/white oil
- Designed for a wide range of engine oil viscosity grades
- Major applications: automotive and high performance industrial applications.



aramco**ULTRA**[®]

About:

The aramcoULTRA API Group III base oils are used in applications that require high performance and efficiency, such as high performance engines, automatic/manual transmissions and long-life industrial fluids.

Key product properties:

API Group III

- Designed for a low viscosity engine oil applications
- Major applications: automotive and high performance industrial applications.
- We also offer fluids under the aramcoULTRA brand which are derived from our Group III processing stream but are not classified as API Group III oil that are high purity products suitable for process oil application.



About:

As the \$1B diversified growth fund of Aramco Ventures, Prosperity7 provides venture funding that presents an unparalleled opportunity for international scalability and impact.

Its pioneering mindset is visible in the wide range of technology ventures that it supports. Prosperity7's investments range from early-stage enterprise, blockchain, financial and industrial technologies to medical and healthcare solutions. Industries as diverse as medtech, fintech and B2B SaaS all fit comfortably within its investment strategy. Their VC offices in Dhahran, Beijing, Shanghai, New York City and San Francisco support startups with venture capital, local knowledge and connections, and access to markets around the globe. It provides unique access and connections to markets in the Middle East, China, and the developing world.

Ownership:

Aramco's Venture **Initiative**

Business:

Investment

Headquarters:

K.S.A

www.prosperity7vc.com

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Source: SA Annual report 2022 & Aramco bond base prospectus 2020



About:

Despite its rapid growth over the past few years, the Saudi entrepreneurial ecosystem still requires a robust infrastructure, and resources to graduate sufficiently mature startups, that can become future national champions.

Backed by Aramco, WAED Ventures is a \$500 million venture capital fund with the aim to accelerate the development of a full innovation ecosystem by: investing in tech-based startups, globalizing home-grown technologies, and stimulating the emergence of a sustainable startup economy.

With a ticket size of up to \$20 million per investment deal, and unrivaled support through Aramco, Wa'ed Ventures provides access to ecosystem resources, strategic partnerships, market intelligence, and a global network that drives the growth of companies as they cross markets and geographies.

Ownership:

Initiative

Business:

Investment

Headquarters:

K.S.A

www.waed.com

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About:

Named after the landmark Dammam Well Number 7, the first commercial oil well in Saudi Arabia, LAB7 is a product development initiative that provides a platform for 21st Century pioneers to develop groundbreaking ideas from conception to completion, helping them turn their vision into reality. A purpose-built facility now under construction in Dhahran, Saudi Arabia, will offer full technical and manufacturing support to projects accepted for the LAB7 program, as well as business development guidance to maximize their commercial prospects.

The state-of-the-art LAB7 facility with 24/7 dedicated workshops that can accommodate 19 projects and up to 300 innovators at any one time. However, in line with its mission to address key challenges facing the world today, projects must fall within one of three main domains to be considered: energy and sustainability, advanced manufacturing, and digital transformation. This aligns with Aramco's broader commitment to finding efficient solutions that promote sustainable global development. Successful applicants qualify to have their projects fully funded, teaming up with Aramco as partners. Alternatively, those who prefer to develop concepts independently can use the facility for a pre-determined rate.

Ownership:

Initiative

Business:

Business Creation

Headquarters:

K.S.A

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About:

Taleed is the third stage in Aramco's four-stage venture life-cycle support initiative — coming after the pre-seed (LAB7) and start-up (Wa'ed Ventures) stages.

It is designed to support Saudi SMEs to grow from being a viable business to becoming a well-established SME or major corporation, by nurturing the SME ecosystem that can accelerate their growth and with it their ability to create jobs.

Ownership:

Initiative

Business:

SME enabler

Headquarters:

K.S.A

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About:

Namaat - which in Arabic means 'growth' - works with major global and local partners, collaborating on large-scale investment opportunities, or enabling new partnerships that support economic growth and the formation of new, unicorn-scale companies.

These companies are called 'National Champions' and they are expected to lead in their sectors, and generate growth and jobs in the Kingdom.

Namaat works on transaction deals that form ventures with leading businesses around the world, pooling our resources to bring new ideas to life. All this helps us play a key role in developing a vibrant, world-class, competitive energy and industrial ecosystem.

Ownership:

Initiative

Business:

Large scale investment

Headquarters:

K.S.A

<https://www.aramco.com/en/creating-value/sustainable-business-operations/commercial-ecosystems/namaat>

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About:

The King Abdulaziz Center for World Culture (Ithra)—meaning “enrichment” in Arabic—was built as part of Saudi Aramco’s vision to be an ambitious initiative for the public. Ithra is the Kingdom’s leading cultural and creative destination for talent development and cross-cultural experiences. Since its opening in 2018, each attraction by Ithra serves as a window to global experiences, celebrating human potential and empowering creativity.

The pillars include culture, creativity, community, art, and knowledge. With the visionary platforms and key pillars, Ithra continuously offers inspiring workshops, performances, and events.

Ownership:

Business: Cultural Center

Headquarters: K.S.A

www.ithra.com

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About:

Through the In Kingdom Total Value Add (iktva) program, it takes action to drive additional domestic value creation to support a rapidly changing economic environment and foster future prosperity.

Working with suppliers, the Iktva program captures value that produces long-term tangible benefits – quality jobs for a growing Saudi population, innovation and diversification of industry, and increased global competitiveness.

Ownership:

Initiative

Business:

Localization / Job creation

Headquarters:

K.S.A

www.iktva.sa

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About:

Accel provide exceptional educational, behavioral, therapeutic, and vocational programs to individuals with special needs and developmental disabilities, to give them the necessary skills to learn to work and live successfully with dignity and independence.

The Center provides opportunities for students to engage in a holistic and integrative approach to educational, therapeutical and vocational programming based on specific student needs.

Ownership:

Initiative

Business:

Education center

Headquarters:

K.S.A

www.accel.sa

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About:

Motiva Enterprises, a fully owned affiliate of Saudi Aramco, operates the Port Arthur Refinery, the largest refinery in the U.S. at 635,000 bpd in Port Arthur, Texas.

Its strategic network of equity terminals has extended its reach, supplying gasoline and diesel to thousands of retail outlets under the iconic Shell and 76® brands.

Ownership:

Aquisition - 100% Whole owned affiliate*

Business:

Refinery

Headquarters:

U.S.A

www.motiva.com

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About:

Mukamalah Aviation Company Limited is a whole owned subsidiary of Saudi Aramco and provides flight services to Aramco employees. It is the first aviation company in Saudi Arabia and second in the Middle East. It was established in 1934 under the name of Saudi Aramco Aviation with the core mission of oil exploration through the vast Saudi desert.

From its headquarters in Dammam, Saudi Arabia, Mukamalah operates 48 aircraft from different fleets all serving different purposes but with the common goal of helping in the business' success. In addition to its massive fleet, Mukamalah regularly serves 18 airports throughout Saudi Arabia, nine of which Mukamalah fully manages, serves, and operates, and more than 300 helipads, both on and offshore.

Ownership: **Whole owned subsidiary***

Business: Aviation

Headquarters: KSA

website under development

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About:

Valvoline™ Global Operations is a worldwide leader in automotive and industrial solutions, creating future-ready products and best-in-class services for partners around the globe. Established in 1866, it introduced the world's first branded motor oil, claiming our position as The Original Motor Oil.

As The Original, Valvoline been innovating to solve problems for over 150 years. With sales in more than 140 countries and territories, the solutions are available for every engine and drivetrain, including high-mileage and heavy-duty vehicles, offered at more than 80,000 locations.

Valvoline now is part of Aramco, one of the world's largest integrated energy and chemicals companies.

Ownership:

Aquisition - 100%

Business:

Lubricants

Headquarters:

U.S.A

www.valvoline.com

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About:

Arlanxeo is one of the world's largest producers of synthetic rubber and a wholly owned subsidiary of Saudi Aramco, the world's largest energy and chemical group. Arlanxeo develop, produce and market high-performance rubbers that are used for a wide range of applications: from the automotive and tire industries to the electrical, construction and oil and gas industries.

Ownership:

Aquisition - 100% Whole owned subsuddiary*

Business:

Synthetic rubber

Headquarters:

Netherlands

www.arlanxeo.com

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About:

From two facilities, strategically located on the maritime Silk Road in Yanbu and Jeddah, Luberef have a combined capacity to produce 1.3 million metric tonnes per annum of base oils.

From light vehicles such as passenger cars, to more heavy goods vehicles such as buses and earth movers, base oils are used in a wide range of applications and help to power functions such as gear oils and transmission fluids.

Its products not only help power vehicles but are an important component for all types of machinery. Base oils are critical across multiple industries, where hydraulic, turbine and transmission fluids are required for production and manufacturing machinery such as in the steel industry, food production, textiles and clothing.

Luberef offers three categories of base oils: aramcoDURA (Group I base oils), aramcoPRIMA (Group II) and aramcoULTRA (Group III). It also produces various by-products.

Ownership:

Aquisition - 100% (2022 IPO- 70% Owned, 30% public) (ex JV** Petromin & Mobil)

Business:

Base oils

Headquarters:

K.S.A

www.luberef.com

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About:

Saudi Aramco Jubail Refinery Company (SASREF) is a Saudi company wholly-owned by Saudi Aramco. The refinery is located in Jubail Industrial city. The refinery processes crude oil into petroleum products for both local and international markets.

The production capacity of the refinery is 305,000 barrels per day. The main products are liquefied petroleum gas (LPG), naphtha, kerosene, diesel, fuel oil and sulfur. The refinery employs more than 700 employees.

Ownership:

Aquisition - 100% Whole owned co. (ex-SAMAREC & Shell)

Business:

Refinery

Headquarters:

K.S.A

www.sasref.com

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About:

SABIC is a global diversified chemicals company, headquartered in Riyadh, Saudi Arabia. It manufactures on a global scale in the Americas, Europe, Middle East and Asia Pacific, making distinctly different kinds of products: chemicals, commodity and high performance plastics, agri-nutrients and metals.

Ranked among the world's largest petrochemicals manufacturers, SABIC is a public company based in Riyadh, Saudi Arabia. 70% of the company's shares are owned by Saudi Aramco, with the remaining 30% publicly traded on the Saudi stock exchange.

SABIC's growth has been nothing short of miraculous. Today, the company has operations in around 50 countries with a global workforce of over 31,000 talented individuals.

Ownership:

Aquisition - 70%

Business:

Chemicals

Headquarters:

K.S.A

www.sabic.com

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GCC Electrical Testing Laboratory

المفتبر الفليبي لفحص المعدات الكهربائية

About:

GCC Lab is an independent company that provide professional local third-party inspection, testing, certification, calibration, professional training, international skill certification, and technical engineering services for all industries. The company is dedicated to ensuring that all products and services meet the necessary standards for safety, quality, and compliance.

Ownership:

Associate* - Aramco 20% and multiple shareholders (including PIF)

Business:

Inspection and Certification

Headquarters:

K.S.A

www.gcclab.com

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About:

Established in October 2011, Sadara Chemical Company is a joint venture developed by the Saudi Arabian Oil Company (Saudi Aramco) and The Dow Chemical Company (Dow). It is an unprecedented undertaking – the largest chemical complex ever built in the world in a single phase, with 26 integrated world-scale manufacturing plants, over 3 million metric tons of capacity per year, and a total investment of about US\$20 billion.

Ownership:

JV** - Aramco 65% and Dow 35%

Business:

Petrochemical

Headquarters:

K.S.A

www.sadara.com

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About:

King Salman Energy Park (SPARK) is being developed as an industrial ecosystem to capture the full economic value from the energy value chain in Saudi Arabia and throughout the region.

SPARK contributes to Saudi Arabia Vision 2030 by supporting the Kingdom's efforts in building a strong economy of which one of the pillars is revenue diversification.

SPARK energy hub will become a 21st century platform for the energy sector, where its tenants and investors will grow and prosper in a vibrant international industrial community built on excellence and innovation. It is expected to contribute more than \$6 billion to the Kingdom's GDP annually and create up to 100,000 direct and indirect jobs at the maturity.

Ownership:

Initiative

Business:

Industrial ecosystem

Headquarters:

K.S.A



About:

SATORP is one of the most complex refineries in the world, with a processing capacity of 450,000 barrels per day of Arabian Heavy Crude to produce petroleum products and petrochemicals. This world-class refinery is a Joint Operation of two major companies, Saudi Aramco and TotalEnergies and it's located at Jubail Industrial City in the east of Saudi Arabia.

Ownership:

Join Operations** - Aramco 62.5% and Total 37.5%

Business:

Refinery & Petrochemical

Headquarters:

K.S.A

www.satorp.com

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About:

CNTXT brings together world-leading cloud and industrial software, some of the best developers and data experts, and solutions to transform companies in the Kingdom of Saudi Arabia and beyond. Through cloud and best-in-class digital solutions, it has advanced efficiency, profitability and sustainability to businesses.

CNTXT is Google Cloud's reseller in the Kingdom of Saudi Arabia and also an exclusive reseller of Cognite Data Fusion™. in the MENA region. Cognite Data Fusion™ is a leading DataOps platform developed by Cognite

Ownership:

JV** - 52% Aramco and 48% Cognite

Business:

Digital transformation

Headquarters:

K.S.A

www.cntxt.com

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About:

The Yanbu Aramco Sinopec Refining Company (YASREF) Ltd., a joint venture between Saudi Aramco and China Petrochemical Corporation (Sinopec), is a world-class, full-conversion refinery that covers about 5.2 million square meters in the Yanbu Industrial City, and is the key anchor project in Yanbu. YASREF uses 400,000 barrels per day (bpd) of Arabian heavy crude oil to produce premium transportation fuels, as well as high-value refined products for both international and domestic markets.

YASREF is a significant addition to the impressive downstream portfolio of Saudi Aramco, while building on and cementing the strategic partnership with Sinopec, Saudi Aramco's largest crude oil partner and buyer. Both companies bring commercial and technical expertise to the joint venture to enhance trade of transportation fuels between a significant energy producer and its consumer.

In addition, YASREF represents a continuing step forward in the strategies of Saudi Aramco and Sinopec to drive growth further downstream to capture additional value along the hydrocarbon chain.

Ownership:

Join Operations** - Aramco 62.5% and Sinopec 37.5%

Business:

Refinery & Petrochemical

Headquarters:

K.S.A

www.yasref.com

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About:

MAKEEN is the result of cooperation between Saudi Aramco, Hyundai Heavy Industries and Dussur Company, where each company occupies a prominent position among the pioneers of the industrial and economic sector in the region and the world. In line with the Kingdom's vision, MAKEEN aims to localize marine engine and pump manufacturing. To support the national economy in the field of heavy industries, and create employment opportunities by supporting and training national youth on the latest global manufacturing technologies. In addition to developing sustainable supply chains to meet local and regional demand.

It manufactures, builds, sell & service marine and land-based 2 and 4-stroke engines, yard, rigs & equipment and engine manufacturing plants. It also leads the marine engine manufacturing sector in the Kingdom of Saudi Arabia

Ownership:

JV** - Aramco 55%, Hyundai Heavy Industry 30% and Dussur 15%

Business:

Maritime engines

Headquarters:

K.S.A

www.makeen-ksa.com

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Source: SA Annual report 2022 & Aramco bond base prospectus 2020



About:

S-OIL was established in 1976 and cultivated management characteristics with a mobility to match the international generation, and a management strategy for its profit-base to grow as a competitive oil-refining company.

The company has facilities that produce lube base oil, petro-chemical products, and crude oil refining facilities of 669,000 barrels a day in the Onsan Industrial Complex of Ulsan.

Based on the Xylene Center, which is the world's largest PX production facility, and the Bunker-C Cracking Center of worldwide standard, the company is establishing itself as a company that leads in environment protection and consumer protection by producing and supplying high quality petroleum products.

Ownership: **Aquision - 61.6%**

Business: Refinery

Headquarters: South Korea

www.s-oil.com

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About:

Power Cogeneration Plant Company (PCPC) is a special purpose company established for Third-Party Cogeneration Project of Saudi Aramco formed as joint venture of Saudi Aramco Power Company (SAPCO) and A.R.C.H. W.L.L (ARCH).

Ownership:

Join Operations** - (SAPCO) Aramco 50% and ARCH 50%

Business:

Power Cogeneration Plant

Headquarters:

K.S.A

www.pcpc-sa.com

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Source: SA Annual report 2022 & Aramco bond base prospectus 2020



About:

ARO Drilling (Saudi Aramco Rowan Offshore Drilling Company) is a joint venture between Saudi Aramco, the world's largest oil and gas company, and Valaris, an industry-leading, global drilling contractor. The 50/50 joint venture marks a major milestone towards the development of a competitive Saudi energy sector, as encapsulated in Saudi Aramco's In-Kingdom Total Value Add (iktva) program and Saudi Vision 2030.

Ownership:

JV** - (SADCO) Aramco 50% and Rowan Rex 50%

Business:

Drilling

Headquarters:

K.S.A

www.arodrilling.com

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Source: SA Annual report 2022 & Aramco bond base prospectus 2020



About:

Novel Non-Metallic Solutions is a non-metallic growth platform born out of a joint venture between Aramco and Baker Houghes. It is a fully enabled challenger brand backed by revolutionary technology to lead the future of non-metallic innovation.

It innovates, incubates and develops new opportunities in improved-performance, oil-based products. The company simultaneously execute exciting projects while actively seek viable ideas and capital investment opportunities from industry experts, especially those who will reduce carbon emissions.

Ownership:

JV** - (SADCO) Aramco 50% and Baker Houghes 50%

Business:

Non-Metallic Solutions

Headquarters:

K.S.A

www.novelnonmetallics.com

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Source: SA Annual report 2022 & Aramco bond base prospectus 2020



About:

Samref is one of the leading refineries in the Middle East processing more than 400,000 barrels per day of Arabian Light crude oil. Samref produces a full range of products including Propane and many grades of Gasoline, Reformate for local petrochemical plant feed, Jet fuel, many grades of Automotive diesel oil (ADO), two grades of Marine heavy fuel oil (MHFO) and Sulfur.

Samref products are lifted by its Offtakers, namely Saudi Aramco and ExxonMobil and are shipped to many destinations around the world.

Ownership:

Join Operations** - Aramco 50% and ExxonMobil 50%

Business:

Refining

Headquarters:

K.S.A

www.samref.com

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About:

Pengerang Refining Company Sdn Bhd and Pengerang Petrochemical Company Sdn Bhd (collectively known as PRefChem) are two joint ventures formed from the strategic alliance of two of the world's largest and most successful national oil companies - Petrolia Nasional Berhad (PETRONAS), the national oil company of Malaysia, and Saudi Aramco, the national oil company of Saudi Arabia. PRefChem owns and operate the Refinery and Petrochemical Complex which forms a significant part of the Pengerang Integrated Complex (PIC) in Malaysia's southern state of Johor.

This partnership brings together secured resources, cutting edge technologies, a vast amount of experience, and commercial presence of two world-class companies in the operations of the refinery, cracker and petrochemical facilities within PIC.

The refinery complex has a capacity of 300,000 barrels of crude per day, and produces a range of refined petroleum products, including jet fuel, motor gasoline and diesel meeting Euro 5 fuel specifications. It also provides feedstock for the petrochemical complex, that has a nameplate capacity of 3.4 million metric tonne per annum (MTPA).

Ownership:

Join Operations** - Aramco 50% and Petronas 50%

Business:

Refining and Petrochemical

Headquarters:

Malaysia

www.prefchem.com

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About:

Saudi Aramco Nabors Drilling Company, or SANAD, is a 50/50 joint venture partnership between Saudi Aramco and Nabors. SANAD is one of the anchor projects that has emerged from Saudi Arabia's efforts to introduce world-class industry hubs locally, in order to foster economic growth and job creation. Nabors and Saudi Aramco have made contributions of equal value consisting of cash and/or assets into the entity. Additionally, Nabors and Saudi Aramco have agreed that SANAD will purchase and operate fifty (50) locally-sourced newly constructed rigs over a ten year period, at defined contracted economics.

Ownership:

Subsidiary* - Aramco 50% and Nabors 50%

Agreements and constitutive documents provide Saudi Aramco control.

Business:

Petrochemical

Headquarters:

K.S.A

www.sanad.com

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About:

Al Khafji Joint Operations Offshore Pipeline is a crude oil offshore pipeline that is a part of the Al Khafji Joint Operations project between Saudi Arabia and Kuwait. On February 28, 2000 and after Aramco Gulf Operations Company (AGOC) commenced its activities and took over the Saudi Government's share in the divided zone and Arabian Oil Company (AOC) which represented Kuwait government side, carry out Joint Operations in story accordance with a Joint Petroleum Production Operations Agreement(JPPOA) internally known as Khafji Joint Operations (KJO).

Ownership:

Join Operation** - Aramco 50% and Kuwait Gulf Oil Co. 50%

Business:

Oil and gas exploration

Headquarters:

K.S.A



About:

Tas'helat Marketing Company was the first Saudi Company that owned and operated a chain of retail fuel outlets and car service centers across the Kingdom. It was established in the Eastern Province in 1957 with its main objective being to provide fuel and basic car services to the major petroleum companies in a growing and very promising district in the Kingdom.

Ownership:

Join Acquisition - Aramco/ Total Operated as JV** 50% / 50%

Business:

Fuel Stations

Headquarters:

K.S.A

www.tas-helat.com

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About:

Currently headquartered in Jubail, Marafiq is one of the leading full-service integrated utility providers primarily operating in Royal Commission industrial cities and Jazan City for Primary and Downstream Industry (JCPDI). Since the privatization of power and water supply utilities in Jubail and Yanbu by the Royal Commission, the company has expanded its water and cogeneration utility services portfolio. It aims to participate as a significant project developer in regulated and unregulated future projects.

The company is responsible for supplying potable water and seawater for cooling, industrial & sanitary wastewater collection and treatment, and other utility services for a wide range of clients belonging to industrial, commercial, residential, and governmental sectors in Jubail and Yanbu.

Marafiq is located in the east of the Arabian Gulf, and Yanbu, located in the west on the Red Sea coast. Moreover, the company has also been chosen as the sole power and water service provider for Ras Al Khair and Jazan City for Primary and Downstream Industries (JCPDI).

Ownership:

Associate* - (SAPCO) Aramco 35% Royal Commission 24.81% and PIF 24.81%

Business:

Power and Water utility

Headquarters:

K.S.A



About:

IMI is the largest full-service yard in the MENA region, offering advanced, sustainable services that helps shape the future of maritime. It provides new build and maintenance, repair and overhaul (MRO) services for commercial vessels including VLCC's, Bulk Carriers, Offshore Support Vessels and Offshore Jackup rigs.

State-of-the-art technologies including artificial intelligence, biometrics and the Internet of Things are embedded into the yard's infrastructure, offering customers a cutting-edge advantage in an era of digitalization.

By using green products, materials and renewable energy sources including solar and wind, IMI will set the standard for sustainability in the global maritime industry, reducing carbon emissions and impact on marine life.

IMI also provides customers and business partners with innovative lifecycle management offerings, high-quality products, efficient schedules and internationally competitive prices.

Ownership:

JV** - (SADCO) Aramco 40.1%, Lamprell 20%, Bahri 19.9% Hyundai Heavy Industries 20%

Business:

Maritime

Headquarters:

K.S.A



بترو رابغ
Petro Rabigh

About:

Petro Rabigh produces the fuels and plastics essential to modern life. The refined products are vital to the transport industry, while the petrochemicals are used in everything from food packaging, clothing and construction materials to medical supplies and computer parts.

By adding value to the nation's key resources Petro Rabigh are attracting diverse new industries and creating jobs, enriching life for everyone by generating sustainable economic and social development.

Ownership:

Associate* - Aramco 37.5% and Sumitomo Chemical 62.5%

Business:

Refining and petrochemical

Headquarters:

K.S.A

www.petrorabigh.com

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About:

Fadhili plant cogeneration company is a joint venture co-generation power project between Saudi Aramco, Saudi Electricity Company (SEC) and Engie, at the new Fadhili gas plant located in the Eastern Province of the Kingdom. The project is based on the build, operate, and transfer (BOT).

Ownership:

Join Operation** - Aramco 30%, Saudi Electricity 30% and Engie 40%

Business:

Power Generation

Headquarters:

K.S.A

www.fpcc-ksa.com

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About:

Arabian Rig Manufacturing (ARM) is the largest integrated rig manufacturing, drilling equipment, and aftermarket facility to date, spanning nearly 500,000 square miles across the MENA region.

ARM's offerings complements engineering, training, service, and repair capabilities with cross-functional efficiency and design flexibility to address market requirements and technological advancements.

Ownership:

JV** - (SADCO) Aramco 30% and NOV Downhole Eurasia 70%

Business:

Rig Manufacturing

Headquarters:

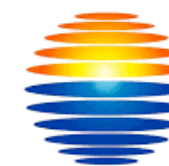
K.S.A

www.arm.sa

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福建联合石油化工有限公司

FUJIAN REFINING & PETROCHEMICAL COMPANY LIMITED

About:

Fujian Refining and Petrochemical Company Ltd. (FREP) is a large-scale petrochemical enterprise. It's jointly owned by Saudi Aramco and ExxonMobil – each with 25 per cent of the venture – as well as Fujian Petrochemical Company, which owns the remaining 50 per cent.

Officially formed in March 2007, FREP expanded an existing refinery from producing 80,000 to 280,000 barrels per day, and uses some of the world's most advanced automation technologies to realize the integrated management and control of a digital plant.

The refinery is home to a 1,100,000 tons-per-year ethylene steam cracker, a 900,000 tons-per-year polyethylene unit, a 670,000 tons-per-year polypropylene unit, as well as an aromatics complex.

This helps it produce high quality petrochemical products, as well as clean energy for China.

Ownership:

Associate* - Aramco 25%, ExxonMobil China 25% and Fujian Petrochemical Company 50%

Business:

Petrochemical

Headquarters:

China

www.fjrep.sa

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About:

Wisayah Investment Company (“Wisayah”) is a wholly-owned subsidiary of Saudi Aramco. It invests Saudi Aramco Group Companies’ pension funds, defined contribution funds and other long-term investment portfolios.

It partners with best-in-class investment firms and directly invest in debt, equity, and real assets on behalf of managed funds and portfolios.

Ownership:

Initiative

Business:

Investment

Headquarters:

K.S.A



About:

Dussur was established by Royal Decree. The shareholders are three of the Kingdom of Saudi Arabia's largest and most respected organizations, the Saudi Arabian Public Investment Fund (PIF), Saudi Aramco and SABIC (Saudi Basic Industries Corporation).

It is a key component of the Kingdom's vision to create a globally competitive industrial sector based on innovation that will act as a major tool for transforming national resources into sustainable wealth.

Dussur's designated role is to advance industrialization and diversification away from oil through the creation of profitable companies that might not be developed by the private sector alone. The company focuses on investments in the Kingdom through joint venture partnerships with global industry leaders, with each investment designed to be sustainable and active.

Ownership:

JV** - Aramco 42.5% and PIF 57.5%

Business:

Investment

Headquarters:

K.S.A

www.dussur.com

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About:

Saudi Silk Road Industrial Services Limited Liability Company (hereinafter referred to as "SSRIS LLC" is a joint venture incorporated by Guangyin International Investment Development Limited, Royal Commission for Jubail and Yanbu, and Saudi Aramco Development Company.

It was registered in Riyadh, capital of Saudi Arabia, with the registered capital of \$30 million, in which the Chinese party holds a 60% equity interest, and each Saudi party holds a 20% equity interest. SSRIS LLC was established under the support of Chinese and Saudi governments based on the strategic alignment between China Belt & Road Initiative and Saudi Vision 2030.

Ownership:

JV** - Guangyin 60%, Royal commision 20% Aramco 20%

Business:

China / Saudi Investment services

Headquarters:

K.S.A

www.saudi-silkroad.com

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About:

JASARA is a joint venture between Saudi Aramco, Public Investment Fund (PIF), and Jacobs to be the premier Project Management Company for social infrastructure delivery in Saudi Arabia and the region.

Ownership:

Associate* - Aramco 20%, Jacobs Engineering Inc 50% & PIF 30%

Business:

Engineering services

Headquarters:

K.S.A

www.jasara.com

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About:

In 2013, Johns Hopkins Medicine joined forces to create a brand-new health service for Saudi Aramco employees and their dependents, expanding on the capabilities of the company's long-established medical facilities.

As well as offering a comprehensive range of inpatient and outpatient services at its various clinics, the hospital is dedicated to overcoming the health challenges faced by the communities it serves, organizing regular outreach events to encourage more beneficial lifestyle choices.

Ownership: **JV**** - Aramco 80% & 20% Johns Hopkins

Business: Healthcare

Headquarters: K.S.A

www.jhah.com/en/about-us

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Partnership in aviation fuel

About:

Following its acquisition of 50 percent of the shares, ARAMCO has become an equal partner to bp, a long-standing shareholder since 2013. Together, they have established the joint venture "Air BP Aramco," which is responsible for managing the supply, logistics, and marketing of aviation fuel in Poland.

With a shared vision for growth, both companies are fully committed to expanding the joint venture's footprint in the Polish aviation fuel market. The new brand, Air bp Aramco, will continue to deliver world-class products and services, supporting Poland's aviation fuels market with unwavering excellence.

Ownership:

Aquisition of Lotos stake (50%) - Operated as JV** - Aramco 50% & BP 50%

Business:

Aviation fuels

Headquarters:

Poland

www.airbparamco.com

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About:

Aramco and Honeywell have created a joint venture offering plant optimization through digitalization. The new JV leverages Aramco's Plant.Digital system and technical/domain knowledge in end-to-end plant operations, and Honeywell's global software development, market access, and commercialization expertise.

The combination of best-in-class services will deliver increased plant productivity, efficiency, sustainability as well as operational excellence of industrial companies on a global scale. Moreover, the services are applicable to all industry sector plants.

Ownership:

JV** - Aramco 50% & Honeywell 50%

Business:

Business process automation solutions

Headquarters:

KSA

website under development

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About:

Established by two of the world's leading companies – Raytheon Technologies, a leader in cybersecurity, and Aramco, the leader in the energy and chemicals industries, Cyberani Solutions was created to fulfill the cybersecurity needs of industry and government in Saudi Arabia, and across the Middle East and North Africa regions.

Cyberani Solutions is your trusted partner of choice who understands the growing intensity of cyber threats globally, and increasingly complex compliance and regulatory requirements, and applies its unique capabilities to secure our partners' information technology infrastructure and operations.

Ownership:

JV** - 50% Aramco and 50% Raytheon Technologies

Business:

Cybersecurity

Headquarters:

K.S.A

www.cyberanisolutions.com

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Source: SA Annual report 2022 & Aramco bond base prospectus 2020



About:

ASMO is viewed as highly unique and ambitious joint venture happening within the Kingdom – a major collaboration between extremely experienced and differentiating entities.

Stakeholders share a strong viewpoint that the new ASMO is here to provide the best-in-class solutions; a means to facilitate, support, organize and accelerate supply chain management, logistics, inventory, procurement, etc.

The link to history and experience of both Aramco and DHL is important. By capitalizing on the strengths and their best in class performance, it is necessary for the brand to have a disruptive, strong and meaningful representation.

Ownership:

JV** - Aramco 49% & DHL 51%

Business:

Supply chain management

Headquarters:

KSA

website under development

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